



U.S. Army 2000 MWR Leisure Needs Survey Results

Fort Monroe Virginia



BRIEFING OUTLINE

Fort Monroe

★ LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample

★ SURVEY RESULTS

- Leisure Activity Preferences
- Leisure Activity Market Share
- Sources of MWR Information
- Food and Entertainment
- Youth Activities
- Army Community Service
- MWR Facility Performance

★ NEXT STEPS

PROJECT OVERVIEW

Fort Monroe

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Analyzing and Analyzing Developing Formulating the Formulating Monitoring and forecasting the programs and alternatives strategic operational evaluating plan implementation business plans external markets business plan environment Mission and vision statements Customer and market analysis Policies, Strategic goals regulations, Composite and objectives mission, and evaluation laws Programs and facilities Program inventory and business plans analysis Monitoring, Installation and Planning Implementation assessment, community projections and guidance and feedback profiles assumptions Competitive **Functional** analysis support plans Business and Integrated Capital industry SWOT Improvements standards and analysis program trends Program costs and resources analysis Contingency plans

METHODOLOGY

Fort Monroe

PROJECT SCOPE

- 86 sites were surveyed in 2000
 - AMC (16 sites)
 - ATEC (3 sites)
 - EUSA (6 sites)
 - FORSCOM (14 sites) USARPAC (5 sites)
 - INSCOM (2 sites)
 - MDW (3 sites)

- MEDCOM (3 sites)
- TRADOC (16 sites)
- USAREUR (16 sites)
- USARSO (1 site)
- USMA (1 site)



- Total Army 2000 Leisure Needs Survey population was 829,050
- 201,984 surveys were distributed throughout the Army
- 2,810 surveys were distributed for Fort Monroe

SURVEY INSTRUMENT

- Designed to collect information on installation MWR facilities and programs, as well as the leisure activities of their potential market.
- 67 multiple choice questions; 14 of the questions were tailored to specific installation issues

METHODOLOGY

Fort Monroe

* SURVEY SAMPLE

- Random sample of three population segments
 - Active Duty Military
 - Civilian Employees
 - Retired Military

 Response Rates and Confidence Intervals for each patron group and overall sample

| , | Survey Population | Surveys Distributed | Surveys Returned | Response <u>Rate</u> * | Confidence Interval** |
|----------------------|----------------------|------------------------|---------------------|---------------------------|--------------------------|
| Army: | <u> </u> | | | | <u></u> |
| Survey Totals | 829,050 | 201,984 | 51,666 | 25.6% | ± 0% |
| Fort Monroe: | | | | | |
| Active Duty Military | 765 | 765 | 208 | 27.2% | ± 6% |
| Civilian Employees | 1479 | 1019 | 190 | 18.6% | ± 7% |
| Retired Military | 1975 | 1026 | 226 | 22.0% | ± 6% |
| Total | 4219 | 2810 | 629 | 22.4% | ± 4% |
| | | | | | |

^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or underrepresented.

^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean (e.g., assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be ±5%. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. Therefore, we can be 95% confident that between 634 and 770 used the gym last year).

METHODOLOGY

Fort Monroe

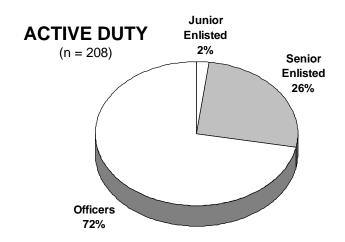
* PRODUCTS

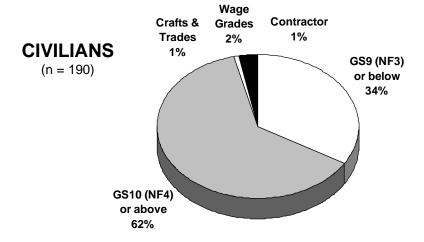
- Comprehensive installation report of survey data in electronic format
- SPSS data file provided to installation representatives for further analyses, if necessary
- Installation level briefing of findings
- MACOM and Army level roll-up reports and briefings

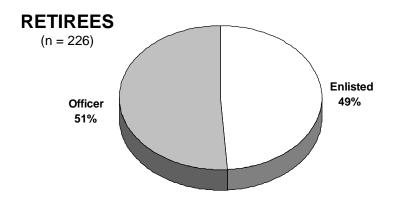
PATRON SAMPLE

Fort Monroe

RESPONDENT POPULATION SEGMENTS







LEISURE ACTIVITY PREFERENCES: OVERALL AND BY PATRON GROUP

Fort Monroe

Top 10 Leisure Activities for All Respondents

| Watching TV/VCR movies | 77% |
|-------------------------------|-----|
| Entertaining guests at home | 68% |
| Going to movie theaters | 63% |
| Walking | 62% |
| Special family events | 61% |
| Shopping trips | 60% |
| Gardening | 55% |
| Internet access/applications | 54% |
| Auto maintenance/washing auto | 52% |
| Plays/shows/concerts | 49% |

| Top 5 for Active Duty | |
|------------------------------|-----|
| Going to movie theaters | 84% |
| Watching TV/VCR movies | 84% |
| Running/jogging | 80% |
| Internet access/applications | 75% |
| Entertaining guests at home | 74% |

| Top 5 for Civilians | |
|-----------------------------|-----|
| Watching TV/VCR movies | 90% |
| Entertaining guests at home | 78% |
| Shopping trips | 74% |
| Special family events | 74% |
| Walking | 72% |

| Top 5 for Retirees | |
|-----------------------------|-----|
| Watching TV/VCR movies | 64% |
| Entertaining guests at home | 58% |
| Walking | 54% |
| Special family events | 52% |
| Gardening | 50% |

LEISURE ACTIVITY PREFERENCES: BY ACTIVITY CATEGORY

| Team Sports | |
|---------------------|----|
| Softball | 8% |
| Volleyball | 7% |
| Basketball | 7% |
| Soccer | 5% |
| Touch/flag football | 2% |

| Outdoor Recreation | |
|--------------------------------|-----|
| Going to beaches/lakes | 48% |
| Picnicking | 34% |
| Fishing | 25% |
| Bicycle riding/mountain biking | 24% |
| Camping/hiking/backpacking | 18% |

| Social | |
|-----------------------------|-----|
| Entertaining guests at home | 68% |
| Special family events | 61% |
| Shopping trips | 60% |
| Happy hour/social hour | 36% |
| Dancing | 35% |

| Sports and Fitness | |
|--------------------------|-----|
| Walking | 62% |
| Cardiovascular exercise | 45% |
| Weight/strength training | 35% |
| Running/jogging | 31% |
| Swimming at pool | 27% |

| Entertainment | |
|-------------------------|-----|
| Watching TV/VCR movies | 77% |
| Going to movie theaters | 63% |
| Plays/shows/concerts | 49% |
| Festivals/events | 49% |
| Live entertainment | 42% |

| Special Interests/Arts & Crafts | | |
|---------------------------------|-----|--|
| Gardening | 55% | |
| Internet access/applications | 54% | |
| Auto maintenance/washing auto | 52% | |
| Trips/touring | 49% | |
| Reading/book clubs | 42% | |

LEISURE ACTIVITY MARKET SHARE FOR SELECTED ACTIVITIES

| ACTIVITIES | PARTICIPATED ON-POST | PARTICIPATED OFF-POST | OVERALL PARTICIPATION |
|-----------------------------|-------------------------|--------------------------|-----------------------|
| Watching TV/VCR movies | 14% | 70% | 77% |
| Entertaining guests at home | 13% | 59% | 68% |
| Going to movie theaters | 18% | 60% | 63% |
| Walking | 37% | 54% | 62% |
| Special family events | 19% | 55% | 61% |
| Shopping trips | 23% | 55% | 60% |
| Gardening | 3% | 12% | 55% |

SPECIAL INTERESTS/ARTS AND CRAFTS MARKET SHARE FOR SELECTED ACTIVITIES

| ACTIVITIES | PARTICIPATED ON-POST | PARTICIPATED OFF-POST | PARTICIPATED AT HOME | OVERALL PARTICIPATION |
|-------------------------------|-------------------------|--------------------------|-------------------------|-----------------------|
| Gardening | 3% | 12% | 53% | 55% |
| Internet access/applications | 23% | 11% | 49% | 54% |
| Auto maintenance/washing auto | 11% | 26% | 44% | 52% |
| Trips/touring | 5% | 31% | 34% | 49% |
| Reading/book clubs | 8% | 13% | 40% | 42% |
| Computer games | 5% | 7% | 34% | 38% |
| Collecting | 3% | 11% | 20% | 22% |

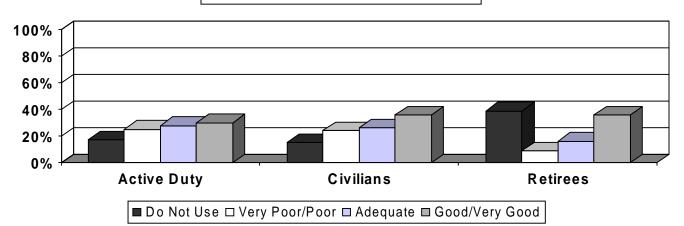
SOURCES OF MWR INFORMATION

| WHERE DO YOU GET INFORMATION? | ACTIVE DUTY | CIVILIANS | RETIREES | TOTAL |
|---|-------------|-----------|----------|-------|
| Post newspaper | 77% | 77% | 53% | 66% |
| E-mail | 58% | 65% | 8% | 37% |
| Flyers | 42% | 46% | 25% | 36% |
| From friends and neighbors | 36% | 21% | 30% | 28% |
| From bulletin boards on post | 32% | 33% | 23% | 28% |
| From other unit members or co-workers | 32% | 34% | 9% | 22% |
| MWR publication | 21% | 16% | 23% | 20% |
| Marquees/billboards | 19% | 13% | 13% | 14% |
| I never hear anything | 3% | 4% | 18% | 10% |
| From unit or post command or supervisor | 11% | 6% | 3% | 5% |
| Internet | 6% | 8% | 2% | 5% |
| Other | 2% | 1% | 7% | 4% |
| From radio | 0% | 2% | 4% | 3% |
| From television | 0% | 2% | 5% | 3% |
| My child(ren) let(s) me know | 6% | 1% | 2% | 2% |

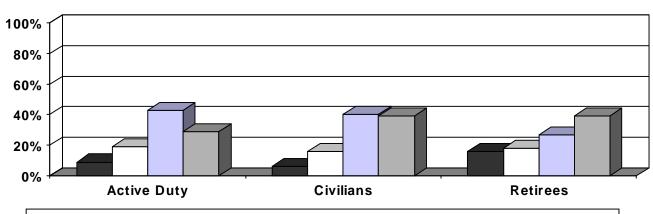
FOOD AND BEVERAGE SERVICES: QUALITY

Fort Monroe





Importance of On-Post Services Quality

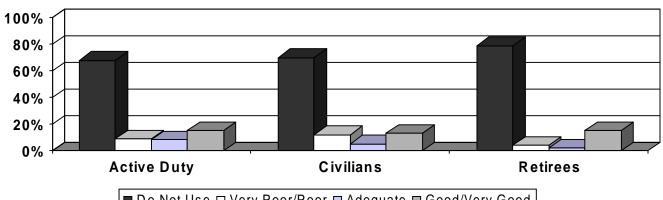


■ Not important/Not important at all □ Somewhat important □ Important □ Very important

CATERING SERVICES: QUALITY

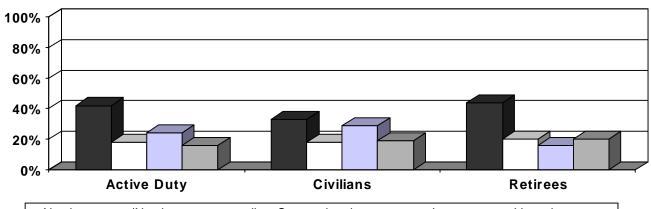
Fort Monroe

Quality of On-Post Services



■ Do Not Use □ Very Poor/Poor □ Adequate □ Good/Very Good

Importance of On-Post Services Quality

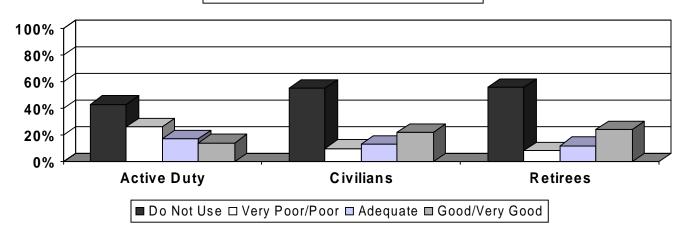


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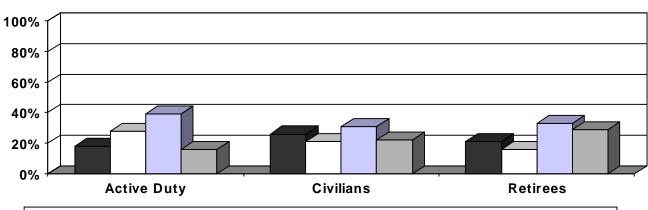
ENTERTAINMENT SERVICES: QUALITY

Fort Monroe





Importance of On-Post Services Quality

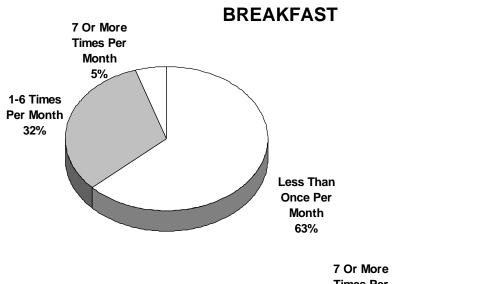


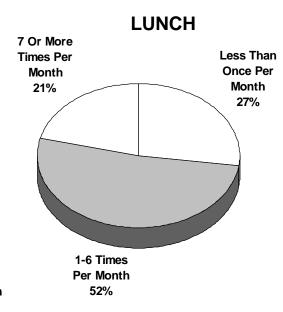
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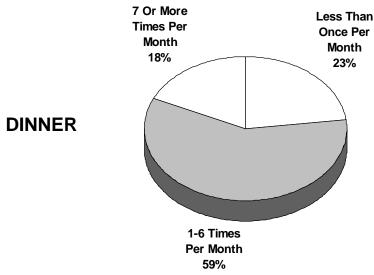
MEALS EATEN OUT, TAKEN OUT, OR ORDERED IN

Fort Monroe

ALL RESPONDENTS







YOUTH ACTIVITIES PROGRAMS CHILD(REN)* WOULD PARTICIPATE IN IF OFFERED

Fort Monroe

TOP FIVE PROGRAMS

| YOUTH SERVICES CLASSES/SPORTS | ACTIVE DUTY |
|-------------------------------|-------------|
| Swimming | 48% |
| Soccer | 40% |
| Martial arts | 26% |
| Basketball | 24% |
| Gymnastics | 24% |

* AGE DISTRIBUTION OF THE CHILDREN OF ACTIVE DUTY MILITARY LIVING AT HOME

| Ages 5-7 | 23 |
|------------|----|
| Ages 8-10 | 53 |
| Ages 11-12 | 40 |
| Ages 13-15 | 34 |
| Ages 16-18 | 55 |

ARMY COMMUNITY SERVICE AWARENESS AND SATISFACTION: ACTIVE DUTY

| ACS PROGRAMS | AWARENESS | SATISFIED* | DISSATISFIED* |
|---|-----------|------------|---------------|
| Information and referral | 54% | 96% | 4% |
| Outreach programs | 25% | 86% | 14% |
| Family Support Groups, deployment/reunion briefings | 37% | 94% | 6% |
| Relocation Assistance Program | 76% | 91% | 9% |
| Family Advocacy Program | 53% | 86% | 14% |
| Crisis intervention | 32% | 90% | 10% |
| Money management classes, budgeting assistance | 47% | 96% | 4% |
| Financial counseling, including tax assistance | 54% | 100% | 0% |
| Consumer information | 27% | 94% | 6% |
| Family Member Employment Assistance Program | 36% | 80% | 20% |
| Foster child care | 12% | 100% | 0% |
| Exceptional Family Member Program | 53% | 87% | 13% |
| Army Family Team Building | 47% | 78% | 22% |

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE IMPACTS ON YOUR LIFE: ACTIVE DUTY

| POSITIVE* ACS IMPACTS | ACTIVE DUTY |
|---|-------------|
| Satisfaction with your job | 13% |
| Personal job performance/readiness | 11% |
| Unit cohesion and teamwork | 14% |
| Unit readiness | 16% |
| Relationship with your spouse | 7% |
| Relationship with your children | 9% |
| Family's adjustment to Army life | 14% |
| Family preparedness for deployments | 14% |
| Ability to manage your finances | 7% |
| Feeling like part of the military community | 19% |
| Feeling that Army cares about its people | 32% |

^{*} Positive = moderate, great or very great impact

FACILITY PERFORMANCE AT FORT MONROE: USAGE

Fort Monroe

MOST FREQUENTLY USED FACILITIES

| Fort Monroe Club | 44% |
|-------------------------------------|-----|
| Fitness Center/Gymnasium | 38% |
| Library | 32% |
| Post Picnic Areas | 27% |
| Bowling Ctr. Food & Bev. Operations | 25% |

LEAST FREQUENTLY USED FACILITIES

| Youth Center | 3% |
|--------------------------|----|
| Child Development Center | 4% |
| Army Lodging | 4% |
| Cabins & Campgrounds | 5% |
| Bowling Pro Shop | 6% |

FACILITY PERFORMANCE AT FORT MONROE: SATISFACTION

Fort Monroe

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

| Cabin | s & Campgrounds | 4.64 |
|-------|---------------------------------|------|
| Child | Development Center | 4.61 |
| Auton | notive Skills Center | 4.51 |
| Youth | Center | 4.41 |
| ITR C | office/Commercial Travel Agency | 4 35 |

FACILITIES WITH LOWEST SATISFACTION RATINGS*

| Fort Monroe Club | 3.29 |
|--------------------------|------|
| Old Point Comfort Marina | 3.78 |
| Athletic Fields | 3.81 |
| Army Lodging | 3.91 |
| Bowling Center | 3.96 |

^{*}Ratings were made on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

FACILITY PERFORMANCE AT FORT MONROE: QUALITY

Fort Monroe

FACILITIES WITH HIGHEST QUALITY RATINGS*

| Child Development Center | 4.65 |
|--------------------------|------|
| Cabins & Campgrounds | 4.62 |
| Youth Center | 4.58 |
| Automotive Skills Center | 4.56 |
| Arts & Crafts Center | 4.55 |

FACILITIES WITH LOWEST QUALITY RATINGS*

Fort Monroe Club 3.62
Athletic Fields 3.90
Old Point Comfort Marina 3.91
Bowling Ctr. Food & Bev. Operations 3.99
Bowling Center 4.00

^{*}Ratings were made on a 5 point scale: 5 = Very Good and 1 = Very Poor

FACILITY PERFORMANCE AT FORT MONROE: IMPORTANCE OF QUALITY

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FACILITIES WITH HIGHEST QUALITY IMPORTANCE RATINGS*

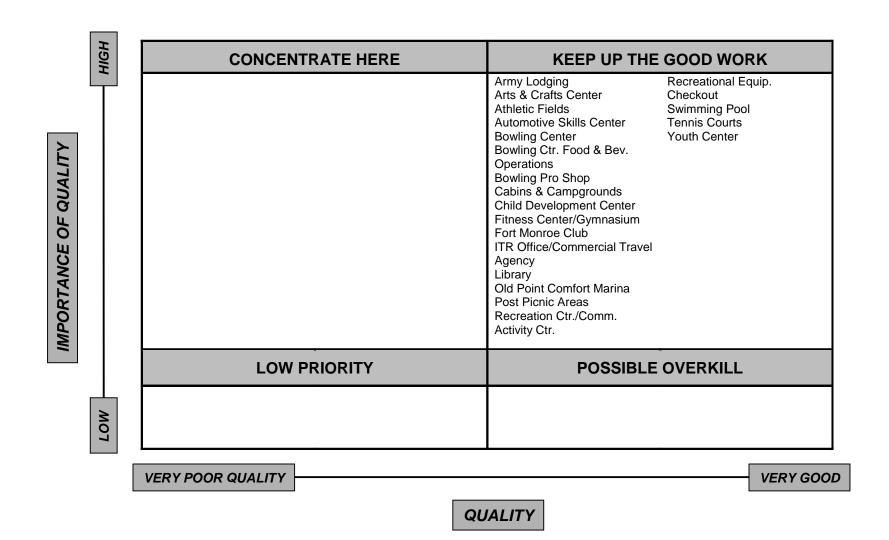
| Child Development Center | 4.93 |
|--------------------------|------|
| Youth Center | 4.78 |
| Cabins & Campgrounds | 4.66 |
| Army Lodging | 4.63 |
| Swimming Pool | 4.61 |

FACILITIES WITH LOWEST QUALITY IMPORTANCE RATINGS*

Old Point Comfort Marina 4.18
ITR Office/Commercial Travel Agency 4.19
Fort Monroe Club 4.21
Athletic Fields 4.26
Bowling Ctr. Food & Bev. Operations 4.34

^{*}Ratings were made on a 5 point scale: 5 = Very Important and 1 = Not Important at All

FACILITY PERFORMANCE AT FORT MONROE: MARKETING ANALYSIS



MOST AND LEAST IMPORTANT MWR SERVICES AND PROGRAMS

Fort Monroe

Top 7 Facilities

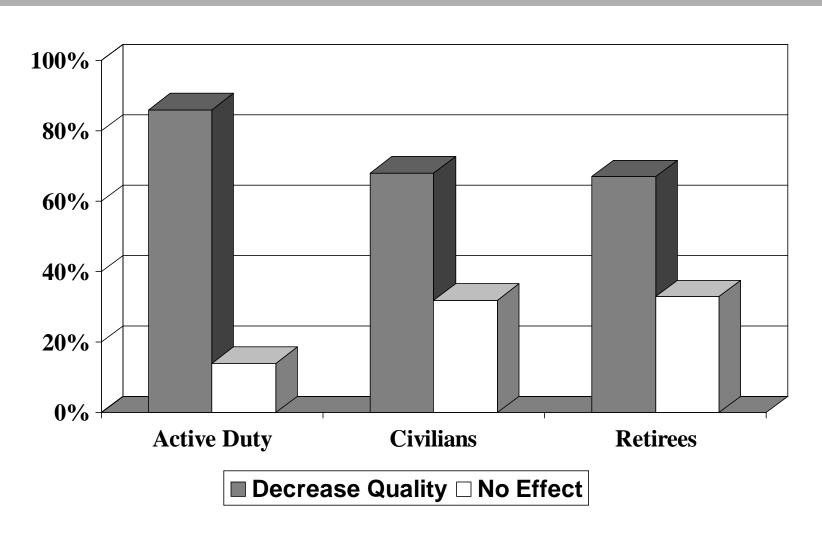
Fitness Center/Gymnasium 74%
Library 61%
Army Lodging 58%
Child Development Center 50%
Youth Center 43%
Swimming Pool 43%
Athletic Fields 42%

Respondents were asked to select the 7 most important and 7 least important facilities offered on an Army installation.

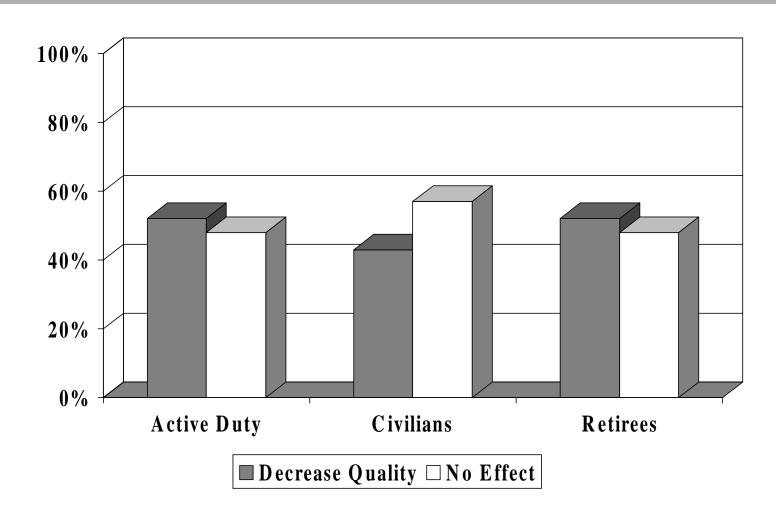
| Car Wash | 60% |
|------------------------------------|-----|
| Golf Course Food & Bev. Operations | 57% |
| Bowling Center Pro Shop | 55% |
| Golf Course/Pro Shop | 55% |
| Cabins & Campgrounds | 49% |
| Tennis Courts | 40% |
| Arts & Crafts Center | 32% |

Bottom 7 Facilities

RECREATION PROGRAM ELIMINATION: EFFECT ON ARMY QUALITY OF LIFE



CLUB PROGRAM ELIMINATION: EFFECT ON ARMY QUALITY OF LIFE



NEXT STEPS

Fort Monroe

★ REVIEW INSTALLATION REPORTS

- Detail on 76 leisure activities and up to 33 MWR facilities
- Results for each survey question
- Share with program managers

* DATA APPLICATIONS

- Program change and enhancement
- Strategic business plan
- Five year program plan
- Areas for further research